



Company: Medical Device Company
Service: Factory Automation Solutions
Sector: Biotech, Medical Device & Consumer Healthcare; 5000+ employees

Customer Duration: 3 Years
Project Value: €550k

Project Overview: Consultancy services on clients Industry 4.0 Program taking a lead role in the standards development program. Complete digitalisation maturity assessments at Manufacturing Facilities across Ireland, EU & North America to establish benchmarks. Identify Industry 4.0 opportunities, create roadmaps and build business cases.

Strategic Targets:

Complete Benchmarking Pilot across several manufacturing facilities against Industry 4.0 leveraged standards and identify value for each facility via digitalisation;

- Revision & Test of existing Digitalisation standards.
- Detailed analysis of product, process and people interactions across each sites business units.
- Identify digitalisation opportunities by value & capability.
- Support site finance teams in building business cases and matching technology roadmaps for each opportunity.

Outcomes Achieved:

1. Program Managed cross-functional teams (IT & Automation) to build capability via standards & process development. Completed external & internal assessments of best practice as input to process.
2. Completed detailed analysis of asset platforms, systems and business challenges at manufacturing plants.
3. Identified digitalisation opportunities of significant value across Consumer, Medical Device and Bio – Pharma Sectors.
4. Road mapped technology delivery, risks and pilots.
5. Connected sites with Industry 4.0 technology OEM / Suppliers.
6. Assisted finance functions in building roadmap into annual budget cycle.
7. Full Stakeholder management throughout to Director / VP levels.

SL Provided end to end Program & Project Management throughout this initiative identifying significant opportunities for the client